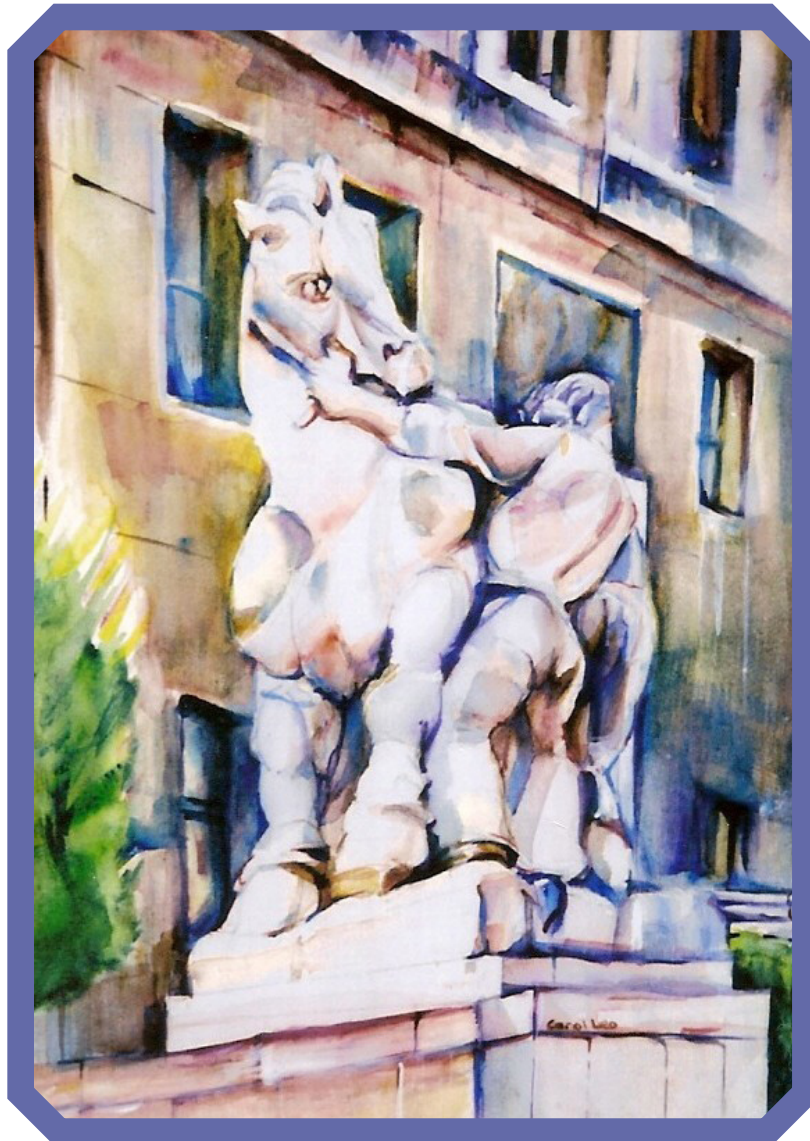


FEDERAL TRADE COMMISSION

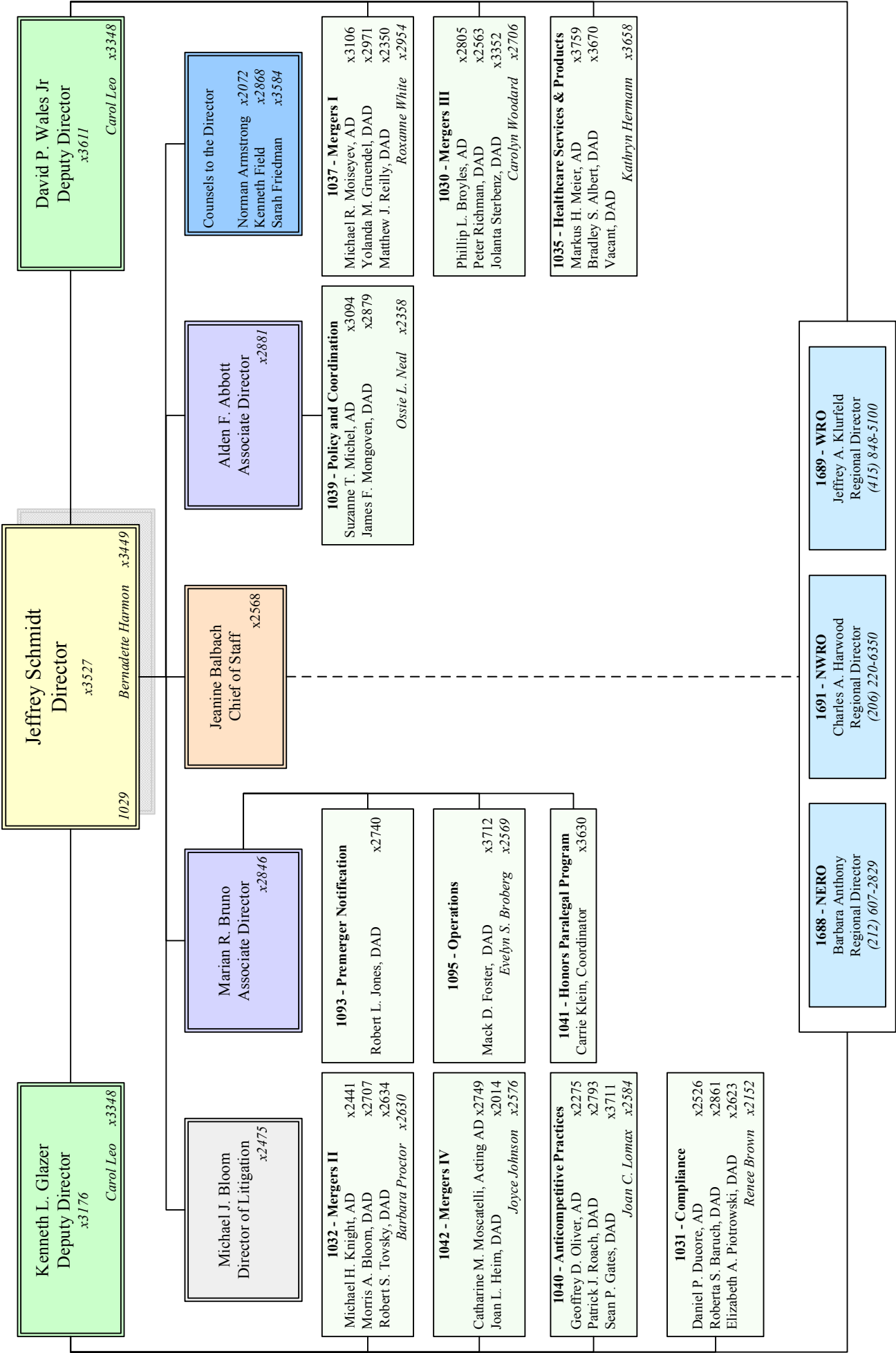
Bureau of Competition



User's Guide

2007

Federal Trade Commission
Bureau of Competition



Note: Please add (202) 326 to all phone numbers prefixed with an X.

April 2007

Dear Colleagues:

We are happy to provide you with this User's Guide to the Federal Trade Commission's Bureau of Competition. The Guide introduces you to the staff of the Director's Office, the Divisions within the Bureau of Competition, and the Regional Offices that focus on competition matters. We hope that by providing a description of each of these groups and their staff, you will come to know us better and be able to locate more quickly the appropriate staff to contact regarding competition issues.

The Bureau of Competition works to promote and preserve competition in many industries that are of great importance to consumers. By promoting and protecting competition we ensure that consumers have choices in price, selection, and service – keeping prices low and the levels of quality and choice of goods and services high. Working closely with the FTC's Bureau of Economics, we investigate proposed and consummated mergers, as well as anti-competitive conduct and agreements. When we find mergers or conduct of anticompetitive concern, we recommend to the Commission that it take action. Our recommendations may result in litigation, consent orders, or abandoned mergers or agreements. We also research issues and industries of competitive concern and report to Congress and the public; educate consumers and businesses on the importance of competition; and coordinate enforcement activities with other federal, state, regional, and local authorities. In this work, we rely greatly on you to provide us with information in response to our requests or to bring matters to our attention.

Our staff works in six Litigation Divisions, three Regional Offices, the Premerger Notification Office, the Compliance Division, and the Office of Policy and Coordination. If you have any questions about the work of the Bureau or wish to provide us with information on a matter, please do not hesitate to contact any staff member listed in this Guide. If you are not sure which Division would handle your matter, please call one of us in the Director's Office and we will be pleased to help you locate the correct Division. In addition, we encourage you to use the FTC's website at www.ftc.gov, which offers easy access to the many resources of the Bureau.

Sincerely,



Jeffrey Schmidt
Director



Kenneth Glazer
Deputy Director



David Wales
Deputy Director

Director's Office

Jeffrey Schmidt, named Director in December 2005, is responsible for the management of the nearly 300 members of the Bureau of Competition. Jeff previously served as Deputy Director during 2005. Prior to joining the FTC, Jeff was a partner in private practice and also served as general counsel and chief administrative officer of a private technology firm. Jeff was an attorney advisor to FTC Commissioner and Acting Chairman Terry Calvani. Jeff holds a law degree from the University of California, Hastings College of Law.



Ken Glazer, Jeff Schmidt, Dave Wales

Kenneth Glazer, Deputy Director, oversees Mergers II and IV, Anticompetitive Practices, and the Compliance Division. Ken worked for a corporate legal department and in private practice prior to joining the FTC as Deputy Director in 2006. He holds a leadership position in the Antitrust Section of the American Bar Association. Ken earned his JD from Stanford University Law School.

David Wales, Deputy Director, oversees Mergers I and III, and the Health Care Division. Dave joined the FTC as Deputy Director in 2006. Before joining the FTC, Dave was a partner in private practice. From 2001 to 2003, Dave served as Counsel to the Assistant Attorney General in the Antitrust Division of the U.S. Department of Justice. Dave earned his JD from Syracuse University College of Law.

Jeanine Balbach serves as Chief of Staff for the Bureau of Competition. Jeanine helps manage the Director's Office and oversees and coordinates special projects for the Bureau. She is also responsible for coordinating assignments of competition matters to the regional offices. Jeanine joined the FTC in 1998, after receiving a JD from George Mason University and a PhD in economics from Washington University, St. Louis. Jeanine previously served as Assistant to the Director, an Attorney Advisor for former Chairman Muris and Chairman Majoras, and as a staff attorney in Mergers II.

Norman Armstrong, Kenneth Field, and Sarah Friedman currently serve as Counsels to the Director (a position formerly known as Assistant to the Director). The Counsels to the Director work closely with the Director and Deputy Directors to help manage and review the work of the Bureau's Divisions.

Norm Armstrong is on detail as Counsel in the Director's Office from the Mergers I Division, where he has worked since 1995 on merger investigations involving numerous industries, including defense, pharmaceuticals, medical devices, energy, and consumer goods. Norm holds a JD from Howard University School of Law.

Ken Field joined the FTC in 2006 as Counsel to the Director, coming to the Bureau from private practice. Ken holds a JD and an MBA from Georgetown University and, prior to attending law school, worked as an Honors Paralegal for the Antitrust Division of the U.S. Department of Justice.

Sarah Friedman is on detail as Counsel in the Director's Office from the Mergers IV Division, where she has worked since joining the FTC in 2002. She has worked on merger investigations involving hospitals, retail businesses, and casinos. Sarah holds a JD from the University of California, Los Angeles.

Other key advisors in the Director's Office are **Joshua Wright**, Scholar in Residence, and **Richard Dagen**, Special Counsel.

The Director's Office is also home to the Bureau's Litigation Group. **Michael Bloom** is the Director of Litigation and leads a team of experienced litigators and litigation support professionals who provide litigation training, support, and oversight of the Bureau's litigation docket. Michael has been with the FTC for over 20 years. Michael was Senior Counsel to the FTC's Northeast Region and led the FTC's trial team in the hearing before the administrative law judge in the Bureau's case against North Texas Specialty Physicians before joining the Director's Office in 2005. Michael holds a JD from Syracuse University College of Law. Other members of the Litigation Group include Thomas Brock, Thomas Lang, Holly Frost, Marvis Brown, Tywanda Roper, and James Whitelaw.

The front office of the Bureau is ably supported by **Bernadette Harmon** and **Carol Leo**.

Premerger Notification Office

Before parties make large acquisitions that meet the filing thresholds of the Hart-Scott-Rodino Antitrust Improvements Act of 1976 (HSR), they must provide information about their businesses and the proposed transaction to the FTC and the Department of Justice (DOJ) for review. The Premerger Notification Office (PNO) administers the HSR program for both the FTC and the DOJ. Experts in HSR law and practice, the PNO staff conducts the initial review of transactions subject to the HSR Act, and if the filings raise a competitive issue, coordinates the clearance process between the FTC and DOJ. The PNO staff responds to thousands of calls each year about premerger filing requirements, and can be easily accessed by calling a staff member directly or at the main PNO office number, 202-326-3100. In addition to reviewing HSR filings and responding to inquiries, the PNO coordinates the Bureau's investigative work with other federal agencies and state law enforcement officials and has participated in a number of projects coordinated by the FTC's international staff. The PNO is responsible for HSR rulemaking, including the recent creation of the electronic HSR filing system. We invite you to visit www.ftc.gov/bc/hsr/hsr for a comprehensive collection of helpful HSR information and advice.

Marian Bruno, Associate Director of the Bureau, leads the PNO staff; she joined the Commission in 1990 from private practice. In addition to the PNO, Marian also manages the Bureau Operations and Paralegal Divisions. Marian has a JD from the University of Arkansas. **Robert Jones**, a graduate of the University of Michigan Law School, is the Deputy Assistant Director.

Division Staff

Karen Berg	Janice Johnson
Malcolm Catt	Theresa Kingsberry
Sheila Clark-Coleman	Sandra Peay
James Ferkingstad	Michael Verne
Renee Hallman	Kathryn Walsh



Robert Jones, Marian Bruno



Suzanne Michel, Alden Abbott, Jim Mongoven

Office of Policy and Coordination

The Bureau's Office of Policy and Coordination (OPC) analyzes policy issues regarding potential enforcement actions of the Bureau. OPC works with Bureau and Commission staff on litigation matters, speeches, testimony, appellate briefs, advisory opinions, and briefing papers, and supports the work of the Bureau, the Chairman's Office, the Office of General Counsel, the Office of Congressional Affairs, and the Office of Policy Planning. Several OPC attorneys have expertise in intellectual property issues and/or hold advanced degrees in

economics and science, which facilitates their work with economists and scientific experts in assessing the merits of investigations, litigation, and proposed policies. Most recently, OPC worked with other Bureau Divisions on the *Task Force on Energy*; the *Report on Intellectual Property*; the *Broadband Connectivity Competition Policy workshop*; and the Commission's nationwide hearings on single firm conduct.

Alden Abbott, Associate Director of the Bureau, oversees the Office. He is a graduate of Harvard Law School and joined the FTC in 2001, after holding senior positions at both the DOJ and the Department of Commerce. The office is led by **Suzanne Michel**, Assistant Director. She is a graduate of Boalt Hall School of Law at the University of California at Berkeley. Suzanne has been with the FTC since 2000, having previously served at the Civil Division of the U.S. Justice Department and worked in private practice. **James Mongoven** is the Deputy Assistant Director of OPC. Jim is a graduate of Columbia University School of Law and holds a PhD in Economics from Notre Dame. He joined the FTC in 1984 and served as an attorney advisor to former Chairman Robert Pitofsky.

Division Staff

Neil Averitt
Alan Friedman
Theodore Gebhard
Andrew Heimert
Armando Irizarry
Paul Karlsson

Charlotte Manning
Thomas Mays
Ossie Neal
Patricia Schultheiss
Lore Unt

Mergers I

The members of the Mergers I Division have extensive experience reviewing mergers in the pharmaceutical, medical device, and defense industries, as well as transactions involving a range of other industrial and consumer products. In recent years, Mergers I has challenged several mergers between pharmaceutical companies, securing divestitures to protect competition. These matters include the mergers of Watson and Andrx, Teva and IVAX, and Novartis and Eon. Mergers I also investigated and challenged Boston Scientific's \$27 billion acquisition of Guidant, agreeing to settle the case after Boston Scientific divested the overlapping products – devices used in coronary bypass surgery. The Division also sought divestitures to remedy concerns with the Proctor & Gamble/Gillette merger and Johnson & Johnson's acquisition of Pfizer's consumer healthcare business, and challenged a consummated merger involving competing breast cancer biopsy systems. Over the years, Mergers I has also investigated and obtained relief in several important defense and aerospace industry mergers, including a recent joint venture between Boeing and Lockheed Martin and the acquisition by General Dynamics of SNC Technologies.

Michael Moiseyev, Assistant Director, leads the Division. He is a graduate of the University of California, Hastings College of Law, and has been with the Commission for 17 years. **Yolanda Gruendel** and **Matthew Reilly** are Deputy Assistant Directors. Yolanda began her FTC career as an intern and returned after graduating from the Georgetown University Law Center in 1995. Matt, also a Georgetown Law graduate, came to the Bureau in 1999, after several years in private practice.

Division Staff

Norm Armstrong

Mike Barnett

Stephanie Bovee

Sylvia Brooks

John Carroll

Lisa Castle

Richard Cunningham

Sean Dillon

David Garcia

Tammy Imhoff

David Inglefield

Elizabeth Jex

Jonathan Klarfeld

Richard Levy

Randall Long

Brendan McNamara

Jacqueline Mendel

Christine Naglieri

Jeffrey Perry

Brenda Person

Robert Pickett

Amy Posner

Mark Seidman

James Southworth

Kari Wallace

James Weiss

Roxanne White

Stephanie Wilkinson



Mike Moiseyev, Yolanda Gruendel, Matt Reilly



Bob Tovsky, Mike Knight, Morris Bloom

Mergers II

Mergers II oversees an eclectic group of industries, ranging from coal mines and industrial solvents, to video rental stores and soft drinks, to semiconductors and computer chips. In recent years, the Division has challenged several mergers – resolving the competitive concerns in some mergers with divestitures to preserve competition, while litigating and blocking other mergers in federal and administrative courts. Mergers II's recent litigated cases include: *Swedish Match* (smokeless tobacco), *Libbey* (glassware),

Blockbuster (enforcement of premerger rules), *Chicago Bridge and Iron* (industrial storage tanks), *Arch Coal* (coal mines) and *Intel* (abuse of monopoly power in microprocessors). In the chemical industry, the Mergers II Division has obtained consent orders in several mergers, including Occidental Petroleum/Vulcan, Bayer/Aventis, and Dow Chemical/Union Carbide. The Division is also active in reviewing mergers in the high technology and computer hardware and software industries. Mergers II's investigations in these industries include Hewlett-Packard/Compaq, Brocade/McData, and Computer Sciences/Mynd, just to name a few. The Division has also investigated proposed mergers in the book distribution and recorded music industries – mergers that were not consummated because of anticompetitive concerns raised by the FTC.

Michael Knight, the Assistant Director, joined the FTC in 2003, after having worked in the Antitrust Division of the U.S. Department of Justice and in private practice. A graduate of George Mason University School of Law, he is a Vice-Chair of the ABA Antitrust Section's Mergers and Acquisitions Committee. Deputy Assistant Directors **Morris Bloom** and **Robert Tovsky** both started their careers at the FTC in 1985. Morris is a graduate of the University of Memphis Law School, and Bob has a law degree from Boston University.

Division Staff

Marc Alvarez
Stephen Antonio
Linda Cunningham
Wallace Easterling
Eric Elmore
Michael Franchak
Donald Gordon
Benjamin Gris

Reid Horwitz
Sean Hughto
Victoria Lippincott
Sebastian Lorigo
Kristina Martin
Angelike Mina
David Morris
Danica Noble

Barbara Proctor
Abigail Slater
Eric Sprague
Peer Stevens
Adam Strayer
Jacqueline Tapp
Casey Triggs
Leonor Velazquez

Mergers III

The Mergers III Division is home to many of the FTC's experts on the oil and gasoline industries. Over the past 30 years, the FTC has had primary responsibility for overseeing hundreds of mergers in the energy industry, including the large oil mergers of the 1990s. Mergers III took the lead in securing divestitures to preserve competition that would have otherwise been lost with the mergers of Exxon and Mobil, BP and Amoco, Chevron and Texaco, Phillips and Conoco, and Shell and Texaco – just to name a few of the mergers that this Division has reviewed. The Division has also reviewed mergers involving pipelines used to transport bulk supplies of petroleum products. Recently, some of these planned pipeline mergers were abandoned because of the Division's concerns about anticompetitive effects. Currently, Mergers III is litigating a challenge to a merger of natural gas distributors in the Pittsburgh area.

Given this expertise, Mergers III was called on to work with the Bureau of Economics to conduct Congressionally-mandated investigations culminating in two reports – one on possible gasoline price manipulation, with a focus on the run-up of gasoline prices in the aftermath of hurricanes Katrina and Rita, and another report on concentration in the ethanol industry. These two reports: *Investigation of Gasoline Price Manipulation and Post-Katrina Gasoline Price Increases* and *Ethanol Market Concentration* are available at www.ftc.gov/ftc/oilgas, along with additional information on the FTC's oil and gas initiatives.

Phillip Broyles, the Assistant Director for Mergers III, is a graduate of the New York University School of Law. Phill served as Director of the FTC's Cleveland Regional Office before assuming his current role 11 years ago. **Peter Richman** and **Jolanta Sterbenz** are the Deputy Assistant Directors. Peter is a graduate of the University of California, Hastings College of Law and joined the Commission in 1990. Jola is a graduate of the University of Pennsylvania Law School, and after several years of experience in private practice, joined the FTC in 2006.



Peter Richman, Phill Broyles, Jolanta Sterbenz



Mergers III

Division Staff

Natasha Allen
Evelyn Boynton
Keitha Clopper
Robert Friedman
Patricia Galvan
Amanda Hamilton
Dennis Johnson
Karen Kazmerzak
Frank Lipson

Andrea Ryan
Marc Schneider
Brian Telpner
Terry Thomas
Nancy Turnblacer
Amanda Wait
Jodie Williams
Carolyn Woodard
Daniel Zach

Mergers IV

The Mergers IV Division investigates transactions involving hospitals, consumer goods, supermarkets, retail, multichannel video programming distribution, and media. Division staff was recently involved in the prosecution of *In re Evanston*, an administrative litigation matter challenging the consummated merger of two hospitals in Evanston, Illinois. In recent years, the Division has also obtained Commission orders requiring divestitures to preserve competition in a merger between the nation's two largest funeral home chains (SCI and Alderwoods), in grocery store mergers, and in an ice cream merger. The Division was responsible for the Commission's decision to seek a preliminary injunction to block the proposed acquisition of the Claussen Pickle Company by the owner of the Vlasic Pickle Company, and the Division has investigated merger transactions involving department stores and regional sports networks.



Catharine Moscatelli, Joan Heim

Catharine Moscatelli, Acting Assistant Director, joined the Commission in 1988, after graduating from Emory University School of Law. **Joan Heim** is Deputy Assistant Director. A graduate of the University of Minnesota Law School, Joan joined Mergers IV in May 2006, following a stint in private practice. She had been at the Commission for almost 20 years before that.

Division Staff

Samyukt Bajaj	Charlotte Manning
Sonia Ballard	Paul Nolan
Erika Brown-Lee	Mary Elizabeth O'Neill
Joseph Brownman	Nancy Park
LaTasha DeLeaver	Anthony Saunders
Michelle Fetterman	Jennifer Schwab
Nicholas Franczyk	Samuel Sheinberg
Sarah Friedman	W. Stephen Sockwell, Jr.
Jill Frumin	Valicia Spriggs
Kevin Hahm	Jennifer Stiefvater
Joyce Johnson	Oscar Voss
Albert Kim	Goldie Walker
Jeanne Liu	Nicholas Widnell



Bradley Albert, Markus Meier

Health Care Services & Products

The Health Care Services and Products Division investigates the business activities of physicians and other health professionals, drug companies, institutional providers, and insurers, and also reviews mergers of many healthcare products and services. The Division's early work led to several landmark cases in the Supreme Court and lower federal courts applying antitrust law principles to conduct by physicians, hospitals, and other health care providers.

Today, the Health Care Division keeps the FTC at the forefront of antitrust law with its efforts to stop drug companies from making anticompetitive agreements with generic drug makers to delay rolling out their lower-cost alternatives. One recent success for the Division was its challenge in federal district court of an agreement between Warner Chilcott and Barr Laboratories in which Barr had agreed not to market a lower-priced generic version of a Warner Chilcott oral contraceptive, in exchange for \$20 million. In settling the litigation, Warner Chilcott waived the exclusionary provision in its agreement, and Barr will now sell the generic drug in the U.S. The Health Care Division is also charged with reviewing and reporting on patent settlement agreements, which must be filed with the FTC under the *Medicare Prescription Drug, Improvement, and Modernization Act of 2003*. The Division also provides guidance on health care competition to policy makers, federal and foreign agencies, industry, and the public, much of which is available at www.ftc.gov/bc/healthcare.

Markus Meier, Assistant Director, is a graduate of George Mason School of Law. Markus began his career at the FTC 15 years ago, after serving as an officer in the U.S. Army. **Bradley Albert**, the Deputy Assistant Director, is a graduate of Duke University School of Law. He joined the FTC in 1998, after working in private practice.



Division Staff

Meredyth Smith Andrus
Gloria Armstead
Jeffrey Bank
Georgia Bellack
Linda Blumenreich
Saralisa Brau
Robert Canterman
Ellen Connelly
Mary Connelly-Draper
Philip Eisenstat
Garry Gibbs
Melea Greenfeld
Kathryn Hermann
Elizabeth Hilder
Garth Huston
June Im

Sue Kim
Jonathan Lutinski
Randall Marks
David Narrow
Martha Oppenheim
Ronise Parker
Jason Peterson
James Rhilinger
Constance Salemi
Gary Schorr
Karan Singh
Pamela Timus
Regina Travis
Deborah Tucker
Steve Vieux
Mark Woodward



Sean Gates, Geoff Oliver, Pat Roach

Anticompetitive Practices

The Bureau's Anticompetitive Practices Division (ACP) is the center of the Bureau's enforcement efforts against anticompetitive conduct in industries other than health care and pharmaceuticals. ACP's recent work focuses on standards setting activities, the attempts of professional and regulatory boards to limit competition, and immunities from and exceptions to the antitrust laws. In a highly publicized matter brought by ACP involving the recordings of the opera stars

known as the Three Tenors, the Commission

refined antitrust law by formulating a truncated analysis, which was adopted by the DC Circuit and has become the standard approach to restraints of this type. ACP also litigated the Rambus case, obtaining a Commission opinion that Rambus had unlawfully monopolized the markets for four computer memory technologies by distorting a critical standard-setting process and engaging in an anticompetitive "hold up" of the computer memory industry. ACP also conducted a "sweep" in the real estate industry which resulted in FTC actions against eight multiple listing services in communities across the country and changes in the rules of the National Association of Realtors. For more on the FTC's work to promote competition in the Real Estate industry, see www.ftc.gov/bc/realestate.

In addition to litigation and investigations, the Division works with Commission policy groups and task forces on issues of evolving antitrust law, including real estate, state action and Noerr-Pennington.

The Division is led by **Geoffrey Oliver**, a graduate of Cornell University's School of Law. Geoff began his career at the FTC in 1998, after a decade in private practice. **Sean Gates** and **Patrick Roach** are the Deputy Assistant Directors: Sean, a graduate of the University of California, Hastings College of Law, joined the Bureau in 2004 from private practice in Los Angeles. Pat, a graduate of Georgetown University Law Center, joined the Bureau in 1996 from private practice in Chicago and Washington.



Division Staff

Dana Abrahamsen	William Lanning
Peggy Bayer-Femenella	Joan Lomax
Joel Christie	Teresa Martin
David Conn	Ashley Masters
Kent Cox	Abbott McCartney
Maria DiMoscato	Lourine McDuffie
Beverly Dodson	Karen Mills
Geoffrey Green	Steven Osnowitz
Renee Henning	Mark Peterson
Linda Holleran	Christopher Renner
Lisa Kopchik	Mark Taylor
Grace Kwon	Wanda Veney
Stephanie Langley	Melissa Westman-Cherry



*Betsy Piotrowski, Dan Ducore,
Roberta Baruch*

Compliance

The Compliance Division supports the Bureau's law enforcement mission by helping to develop appropriate remedies. Its staff helps draft and negotiate every Commission order originating in the Bureau. Once an order is final, the Division oversees enforcement by monitoring company conduct required by the order, reviewing proposed divestitures, or going to court to seek enforcement. The staff also evaluates requests to reopen,

modify, or set aside orders. The Division investigates possible violations of the HSR Act, and recommends enforcement actions when violations are found. Significant enforcement actions handled by the Compliance Division include a \$7 million court-ordered civil penalty against Boston Scientific Corporation for violating a Commission order, and disgorgement of \$19 million in unlawful profits, as well as \$4 million in civil penalties, from The Hearst Trust for an acquisition that violated the Clayton Act as well as the HSR Act.

The Division is led by **Daniel Ducore**, a graduate of the University of Michigan Law School and 30-year FTC veteran. **Roberta Baruch**, a graduate of Harvard Law School, and **Elizabeth Piotrowski**, a graduate of the Georgetown University Law Center, are the Deputy Assistant Directors.

Division Staff

Renee Brown
Michele Cerullo
Jeff Dahnke
Rendell Davis, Jr.
Joseph Eckhaus
Pamela Gill
Susan Huber

Jennifer Lee
Kenneth Libby
Naomi Licker
Eric Rohlck
Anne Schenof
Arthur Strong
David Von Nirschl

FTC Regional Offices

The Commission has offices in seven regions (and eight cities) across the U.S.; three do competition work that the Bureau coordinates. Some matters originate from investigative work done by regional staff; others are referred to the regions from Washington.

Northeast Regional Office

The Northeast Regional Office (NERO), located in New York City, carries out merger and conduct investigations across a range of industries including the world ocean cruising industry, grocery stores, hospitals, drug stores, various professional health care providers, funeral homes and cemeteries, firearms manufacturers, natural gas pipelines, and real estate. Recent highlights include an investigation of price fixing by endodontists in Puerto Rico, which was settled with a consent order; a successful administrative trial against North Texas Specialty Physicians, a group of 600 independent providers who were charged with price-fixing; and actions against real estate associations in New Jersey and in Northern New England that barred access to multiple listing services by discount brokers.

Barbara Anthony, a graduate of Suffolk University School of Law, is the Director of the NERO, where eight attorneys spend most of their time on competition matters. Barbara began her legal career at the Antitrust Division of the U.S. Department of Justice and served as Deputy Assistant Attorney General of Massachusetts before joining the FTC.



Barbara Anthony

NERO BC Staff

Charlene Claxton

Leonard Gordon

Nur-ul-Haq

Alan Loughnan

Mazor Matzkevich

Jonathan Platt

Susan Raitt

Jan Tran

Theodore Zang



Chuck Harwood, Robert Schroeder

Northwest Regional Office

The Northwest Regional Office (NWRO), located in Seattle, handles competition matters in Internet commerce, as well as health care, casino gaming, natural resources, trades and professions, the funeral industry, and automobile auctions. The NWRO recently investigated the acquisition of Argosy Gaming by Penn National Gaming. The FTC's consent order prevented Penn National from gaining a monopoly in casinos in Baton Rouge by requiring Penn National

to divest a riverboat casino in the market before finalizing its acquisition. The NWRO also recently co-hosted a conference on the intersection of antitrust and intellectual property with the Seattle University Law School.

Charles Harwood, a graduate of Willamette University College of Law, has been Director of the Northwest Regional Office since 1989. He served as an Attorney Advisor to former FTC Chairman Daniel Oliver, and as a staff counsel for the U.S. Senate Committee on Commerce, Science, and Transportation from 1983 to 1989. **Robert Schroeder**, a graduate of the University of Michigan Law School, is Assistant Regional Director.

NWRO BC Staff

Stuart Hirschfeld

Joseph Lipinsky

Shane Woods

Western Regional Office

The San Francisco Office of the Western Regional Office (WRO) is home to the WRO's antitrust attorneys. WRO competition investigations have involved health care products and services (including physicians and non-physician providers and hospitals), petroleum (petroleum products terminaling, retail and wholesale gasoline, and natural gas transmission), multichannel video programming distribution, supermarkets, pharmacies, blood bank services, and technology products, including microprocessors, flash memory, hard drives, and computer monitors.

In recent years, members of the WRO have participated on litigation teams with headquarters staff in the Aloha Petroleum merger and the Brown and Toland physicians price fixing matter.

Jeffrey Klurfeld, a graduate of Boalt Hall School of Law at the University of California at Berkeley, heads this regional office. **Erika Wodinsky**, also a graduate of Boalt Hall, is Assistant Regional Director for San Francisco.



Erika Wodinsky, Jeffrey Klurfeld

WRO BC Staff

Linda Badger
Janice Charter
Thomas Dahdouh
Eric Edmondson
Matthew Gold
Dean Graybill
Sylvia Kundig
David Newman
Kerry O'Brien
Lisa Rosenthal
Sarah Schroeder
Norris Washington
John Wiegand

Office Locations

The Bureau of Competition has offices and staff in two Washington DC buildings:

Headquarters

600 Pennsylvania Avenue, NW
Washington, DC 20580

Satellite Office

601 New Jersey Avenue, NW
Washington, DC 20001

The Director's Office, Premerger Notification, and the Office of Policy and Coordination are located in FTC Headquarters. Mergers I, Mergers II, Mergers III, Mergers IV, Anticompetitive Practices, Health Care and the Compliance Division are located in the 601 New Jersey office. Visitors to both buildings must show government-issued identification with a photograph and must go through a metal detector. Please confirm the address of the Bureau staff that you are meeting with and arrive a few minutes early to accommodate security. Both buildings are about a 15-minute taxi ride from Reagan National Airport. The Headquarters Building is located across the street from the Archives/Navy Memorial Metro Station on the Yellow and Green lines. The New Jersey Avenue Building is a short walk from Union Station on the Metro's Red Line.

Mailing Addresses

Given current security measures, it can take two or more weeks for mail to reach its intended FTC recipient. Other options include hand delivery/courier, e-mail, or fax.

Headquarters

600 Pennsylvania Avenue, NW
Washington, DC 20580

Satellite Office

601 New Jersey Avenue, NW
Washington, DC 20580

Note: since the FTC's mail system is centralized, the 20580 zip code should be used for both Washington DC offices.

Northeast Region – New York

One Bowling Green, Suite 318
New York, NY 10004

Northwest Region – Seattle

915 Second Avenue, Suite 2896
Seattle, WA 98174

Western Region – San Francisco

901 Market Street, Suite 570
San Francisco, CA 94103

Complaints

To refer a complaint to the Bureau of Competition, you may call or write to the Director's Office or any of Bureau's Divisions. If you are uncertain of where to direct a complaint, you may use the address for the Office of Policy and Coordination:

Federal Trade Commission Bureau of Competition
Office of Policy and Coordination, Room 394
600 Pennsylvania Ave, NW
Washington, DC 20580
E-Mail: antitrust@ftc.gov
Telephone (202) 326-3300

Bureau of Competition Fax Numbers

Office of the Director Fax: (202) 326-2884
Policy and Coordination Fax: (202) 326-2884
Premerger Notification Fax: (202) 326-2624
Mergers I Fax: (202) 326-2655
Mergers II Fax: (202) 326-2071
Mergers III Fax: (202) 326-3383
Mergers IV Fax: (202) 326-2286
Anticompetitive Practices Fax: (202) 326-3496
Health Care Services and Products Fax: (202) 326-3384
Compliance Fax: (202) 326-3396
Honors Paralegal Fax: (202) 326-3496

NAME	DIVISION	MAIL-DROP	PHONE 202-326-
Abbott, Alden	Policy & Coordination	H3942881
Abrahamsen, Dana	Anticompetitive Practices	NJ6264.	2906
Albert, Bradley S.	Health Care	NJ7264.3670
Allen, Natasha	Mergers III	NJ7172.	2434
Alvarez, Marc.	Mergers II.	NJ6120.	3662
Andrus, Meredyth Smith	Health Care	NJ7264.	2863
Antonio, Stephen	Mergers II.	NJ6128.	2536
Argeris, Elizabeth	Honors Paralegal	NJ6137.	3654
Armstead, Gloria	Health Care	NJ7264.	2262
Armstrong, Norman	Director's Off. & Mergers I	NJ5108.2072
Averitt, Neil	Policy & Coordination	H394	2885
Bajaj, Samyukt	Mergers IV	NJ5238.	2284
Balbach, Jeanine	Office of the Director	H374	2568
Ballard, Sonia D.	Mergers IV	NJ5236.	3537
Bank, Jeffrey	Health Care	NJ7264.3102
Barnett, Mike.	Mergers I	NJ5108.	2362
Baruch, Roberta S.	Compliance	NJ5222.2861
Baumgartner, Phillip A	Operations	NJ5222.	2546
Bayer-Femenella, Peggy	Anticompetitive Practices	NJ6264.	3086
Bellack, George	Health Care	NJ7264.	2763
Berg, Karen E.	Premerger Notification	H301	2960
Billman, Keith	Operations	H383	2547
Bloom, Morris	Mergers II.	NJ6120.2707
Bloom, Michael	Office of the Director	H374	2475
Blumenreich, Linda B.	Health Care	NJ7264.2751
Bovee, Stephanie C.	Mergers I	NJ5108.	2083
Boynton, Evelyn J.	Mergers III	NJ7172.	2737
Brau, Saralisa C.	Health Care	NJ7264.	2774
Broberg, Evelyn S.	Operations	H383	2569
Brock, Thomas H..	Office of the Director	NJ5232.2813
Brooks, Sylvia M.	Mergers I	NJ5108.2816
Brown, Renee B.	Compliance	NJ5222.2152
Brown, Marvis	Office of the Director	H374	2060
Brown, Sara	Honors Paralegal	NJ6137.3619

NAME	DIVISION	MAIL-DROP	PHONE 202-326-
Brown-Lee, Erika M.	Mergers IV	NJ5238.	2240
Brownman, Joseph S.	Mergers IV	NJ5238.	2605
Broyles, Phillip L.	Mergers III	NJ7172.	2805
Bruno, Marian R.	Premerger Notification	H301	2846
Buddenhagen, Caroline	Honors Paralegal	NJ6137.	3659
Canterman, Robert	Health Care	NJ7264.	2701
Carroll, John	Mergers I	NJ5108.	2213
Castle, Lisa	Mergers I	NJ5108.	2622
Catt, Malcolm L.	Premerger Notification	H301	2911
Cerullo, Michele	Compliance	NJ5222.	3576
Chen, Janet	Honors Paralegal	NJ6137.	2225
Christie, Joel	Anticompetitive Practices	NJ6264.	3297
Clark-Coleman, Sheila	Premerger Notification	H301	2759
Cleveland, Carrie	Honors Paralegal	NJ6137.	3626
Clopper, Keitha	Mergers III	NJ7172A	2787
Conn, David	Health Care	NJ6264.	2114
Connelly, Ellen	Health Care	NJ7264.	2532
Connelly-Draper, Mary	Health Care	NJ7264.	2760
Cowen, Diana.	Honors Paralegal	H374	3199
Cox, Kent E.	Anticompetitive Practices	NJ6264.	2058
Cunningham, Linda	Mergers II.	NJ6120.	2638
Cunningham, Richard.	Mergers I	NJ5108.	2214
Dagen, Richard	Office of the Director	H374	2628
Dahnke, Jeffrey	Compliance	NJ5222.	2111
Davis, Rendell	Compliance	NJ5222.	2894
DeLeaver, LaTasha	Mergers IV	NJ5238.	3714
Dillon, Sean G.	Mergers I	NJ5108.	3575
DiMoscato, Maria.	Anticompetitive Practices	NJ6264.	2315
Dodson, Beverly A.	Anticompetitive Practices	NJ6264.	2939
Ducore, Daniel P.	Compliance	NJ5222.	2526
Dwyer-Frazier, Erin	Honors Paralegal	NJ6137.	2367
Easterling, Wallace	Mergers II.	NJ6120.	2936
Eckhaus, Joseph	Compliance	NJ5222.	2665
Eisenstat, Philip	Health Care	NJ7264.	2769

NAME	DIVISION	MAIL-DROP	PHONE 202-326-
Ejebe, Nwamaka	Honors Paralegal	NJ61373212
Elmore, Eric	Mergers II.	NJ61203109
Ferkingstad, James	Premerger Notification	H3012510
Fetterman, Michelle	Mergers IV	NJ5238.2073
Field, Kenneth	Office of the Director	H374	2868
Foster, Mack	Operations	H3833712
Franchak, Mike	Mergers II.	NJ6120	3406
Franczyk, Nicholas	Mergers IV	NJ5238.	2646
Friedman, Alan	Policy & Coordination	H383	2742
Friedman, Robert E.	Mergers III	NJ7172.3316
Friedman, Sarah A.	Director's Off. & Mergers IV	NJ5238.	3584
Frost, Holly	Office of the Director	H374	3092
Frumin, Jill M.	Mergers IV	NJ5238.	2758
Galvan, Patricia V.	Mergers III	NJ7172.	2473
Garcia, David.	Mergers I	NJ5108	2579
Gates, Sean	Anticompetitive Practices	NJ6264.3711
Gebhard, Theodore	Policy & Coordination	H394	3699
Gibbs, Garry R.	Health Care	NJ7264.	2767
Gill, Pamela	Compliance	NJ5222.	2765
Glazer, Kenneth L.	Office of the Director	H3743176
Gordon, Donald	Mergers II.	NJ6128	2357
Green, Geoffrey	Anticompetitive Practices	NJ6264.2641
Greenfeld, Melea	Health Care	NJ7264.2705
Gris, Benjamin	Mergers II.	NJ6128	3468
Gruendel, Yolanda M.	Mergers I	NJ51082971
Hahm, Kevin	Mergers IV	NJ5238.	3680
Hallman, Renee	Premerger Notification	H301	3589
Hamilton, Amanda	Mergers III	NJ7172A2050
Harmon, Bernadette	Office of the Director	H374	3449
Heim, Joan	Mergers IV	NJ5238.2014
Heimert, Andrew	Policy & Coordination	H394	2474
Henning, Renee S.	Anticompetitive Practices	NJ6264.2621
Hermann, Kathryn A.	Health Care	NJ7264.	3658
Hilder, Elizabeth R.	Health Care	NJ7264.	2545

NAME	DIVISION	MAIL-DROP	PHONE 202-326-
Holleran, Linda	Anticompetitive Practices	NJ6264	2267
Horn, David	Honors Paralegal	NJ6137	2253
Horwitz, Reid	Mergers II.	NJ61282037
Huber, Susan	Compliance	NJ52223331
Hughto, Sean D.	Mergers II.	NJ61202199
Huston, Garth	Health Care	NJ7264	3695
Im, June	Health Care	NJ7264	2279
Imhoff, Tammy L..	Mergers I	NJ5108	3677
Inglefield, David L.	Mergers I	NJ5108	2637
Irizarry, Armando	Policy & Coordination	NJ6264	2964
Jex, Elizabeth A.	Mergers I	NJ5108	3273
Johnson, Joyce	Mergers IV	NJ5238	2576
Johnson, Janice	Premerger Notification	H3013101
Johnson, Dennis F	Mergers III	NJ71722712
Jones, Pamela	Operations	H383	2226
Jones, Robert L.	Premerger Notification	H301	2740
Kane, Daniel	Honors Paralegal	NJ6137	2602
Karlsson, Paul	Policy & Coordination	H383	2566
Kazmerzak, Karen.	Mergers III	NJ7172A	3668
Kim, Sue	Health Care	NJ72643132
Kim, Albert	Mergers IV	NJ5238	2952
Kim, Joyce	Honors Paralegal	NJ61372167
Kingsberry, Theresa	Premerger Notification	H3013100
Klarfeld, Jonathan S.	Mergers I	NJ51083187
Klein, Carrie	Honors Paralegal	NJ6137	3630
Knight, Michael	Mergers II.	NJ61202441
Kopchik, Lisa	Anticompetitive Practices	NJ62643139
Krebs, Stephen	Honors Paralegal	NJ6137	2535
Kwon, Grace	Anticompetitive Practices	NJ6264	2560
Lang, Thomas	Office of the Director	NJ6128	3665
Langley, Stephanie	Anticompetitive Practices	NJ6264	2944
Lanning, William	Anticompetitive Practices	NJ62643361
LaRocca, Robert	Honors Paralegal	NJ61373641
Lee, Jennifer	Compliance	NJ5222	2246

NAME	DIVISION	MAIL-DROP	PHONE 202-326-
Leo, Carol	Office of the Director	H374	3348
Levy, Richard A.	Mergers I	NJ51082814
Libby, Kenneth A..	Compliance	NJ5222.	2694
Licker, Naomi.	Compliance	NJ5222.2851
Lippincott, Victoria	Mergers II.	NJ6128	2983
Lipson, Frank.	Mergers III	NJ71722617
Liu, Jeanne H.	Mergers IV	NJ5238.	3572
Lomax, Joan C.	Anticompetitive Practices	NJ6264.	2584
Long, Randall.	Mergers I	NJ51082715
Long, Scott	Honors Paralegal	NJ61372251
Lorigo, Sabastian	Mergers II.	NJ61203717
Lutinski, Jonathan	Health Care	NJ7264.	2679
Manning, Charlotte	Policy & Coord. & Mergers IV	H394	3494
Marks, Randall D..	Health Care	NJ7264.2571
Martin, Kristina	Mergers II.	NJ6120	2923
Martin, Teresa	Anticompetitive Practices	NJ6264.	3488
Martin, Kelli	Mergers IV	NJ5238.	2593
Master, Ashley M..	Anticompetitive Practices	NJ6264.	3067
Mays, Thomas	Policy & Coordination	NJ72413751
McCartney, P. Abbott	Anticompetitive Practices	NJ6264.	2695
McDuffie, Lourine K.	Anticompetitive Practices	NJ6264.	2735
McGraw, Jeanne M.	Operations	H383	2565
McNamara, Brendan	Mergers I	NJ51083703
Meier, Markus H.	Health Care	NJ7264.	3759
Mendel, Jacqueline K.	Mergers I	NJ5108	2603
Michel, Suzanne	Policy & Coordination	H394	3094
Miller, Adam	Honors Paralegal	NJ6137	2059
Mills, Karen A.	Anticompetitive Practices	NJ6264.	2052
Mina, Angelike	Mergers II.	NJ61203119
Minock, Joseph	Honors Paralegal	NJ6137	3779
Moiseyev, Michael R.	Mergers I	NJ51083106
Mongoven, James	Policy & Coordination	H394	2879
Morris, David.	Mergers II.	NJ61203156
Moscatelli, Catharine	Mergers IV	NJ5238.	2749

NAME	DIVISION	MAIL-DROP	PHONE 202-326-
Naglieri, Christine	Mergers I	NJ5108	3330
Narrow, David M.	Health Care	NJ7264	2744
Neal, Ossie	Policy & Coordination	H383	2358
Noble, Danica.	Mergers II.	NJ61282291
Nolan, Paul J.	Mergers IV	NJ52382770
Nunez, Michael	Honors Paralegal	NJ6137	2488
O'Neill, Mary Elizabeth	Mergers IV	NJ5238	2228
Oliver, Geoffrey D.	Anticompetitive Practices	NJ6264	2275
Oppenheim, Martha	Health Care	NJ72642941
Osnowitz, Steven J.	Anticompetitive Practices	NJ6264	2746
Pariser, Jana	Honors Paralegal	NJ6137	3635
Park, Nancy	Mergers IV	NJ52383612
Parker, Ronise	Health Care	NJ7264	2206
Peay, Sandra M.	Premerger Notification	H301	2844
Perry, Jeffrey	Mergers I	NJ51082331
Person, Brenda W.	Mergers I	NJ5108	2554
Peterson, Mark D..	Anticompetitive Practices	NJ62643731
Peterson, Jason	Health Care	NJ7264	3253
Pickett, Robert R.	Mergers I	NJ51082818
Piotrowski, Elizabeth A.	Compliance	NJ5222	2623
Posner, Amy	Mergers I	NJ51082614
Proctor, Barbara	Mergers II.	NJ6120	2630
Reichenbach, Ashley	Honors Paralegal	NJ6137	3628
Reilly, Matthew J.	Mergers I	NJ5108	2350
Renner, Christopher	Anticompetitive Practices	NJ62643173
Rhilinger, James	Health Care	NJ72642871
Richman, Peter A..	Mergers III	NJ7172	2563
Roach, Patrick J.	Anticompetitive Practices	NJ6264	2793
Rohlck, Eric	Compliance	NJ52222681
Roper, Tywander	Office of the Director	H374	2849
Ryan, Andrea	Mergers III	NJ7172A2184
Salemi, Constance M.	Health Care	NJ7264	2643
Saunders, Anthony R	Mergers IV	NJ52382917
Savoy, Regina A.	Operations	H3833175

NAME	DIVISION	MAIL-DROP	PHONE 202-326-
Schenof, Anne R.	Compliance	NJ5222.	.2031
Schmidt, Jeffrey	Office of the Director	H374	3527
Schneider, Marc W.	Mergers III	NJ7172.	2062
Schorr, Gary H.	Health Care	NJ7264.	3063
Schultheiss, Patricia	Policy & Coordination	H394	2877
Schwab, Jennifer	Mergers IV	NJ5238.	2335
Scioli, Stefano	Operations	H383	.3470
Seidman, Mark	Mergers I	NJ5108.	3296
Sheinberg, Samuel I.	Mergers IV	NJ5238.	2308
Signs, Kelly	Premerger Notification	NJ2267.	.3191
Simpson, Flossie	Operations	NJ6264.	2864
Singh, Karan	Health Care	NJ7264.	2274
Slater, Abigail.	Mergers II.	NJ6120.	3473
Sockwell, W. Stephen Jr.	Mergers IV	NJ5238.	2950
Southworth, James	Mergers I	NJ5108.	2822
Sprague, Eric	Mergers II.	NJ6120.	.2101
Spriggs, Valicia A.	Mergers IV	NJ5238.	2839
Starr, Marita	Honors Paralegal	NJ6137.	3302
Sterbenz, Jolanta	Mergers III	NJ7172.	3352
Stevens, Peer	Mergers II.	NJ6120.	.3154
Stiefvater, Jennifer	Mergers IV	NJ5238.	3339
Strayer, Adam.	Mergers II.	NJ6120.	3560
Strong, Arthur	Compliance	NJ5222.	3478
Strother, Darryl	Operations	NJ7264.	3089
Swann, Gail	Operations	H383	3042
Tapp, Jacqueline	Mergers II.	NJ6120.	2729
Taylor, Mark	Anticompetitive Practices	NJ6264.	2287
Taylor, Peter	Honors Paralegal	NJ6137.	2355
Telpner, Brian J.	Mergers III	NJ7172.	2782
Thomas, Terry	Mergers III	NJ7172.	.3218
Timus, Pamela	Health Care	NJ7264.	2390
Tovsky, Robert	Mergers II.	NJ6120.	2634
Travis, Regina.	Health Care	NJ7264.	.2187
Triggs, Casey	Mergers II.	NJ6128.	2804

NAME	DIVISION	MAIL-DROP	PHONE 202-326-
Tucker, Deborah M.	Health Care	NJ7264.	2766
Turnblacer, Nancy.	Mergers III	NJ7172A	2527
Unt, Lore.	Policy & Coordination	NJ7264.	.3019
Vaughan, Kelly	Honors Paralegal.	NJ6137.	.3618
Velazquez, Leonor.	Mergers II.	NJ6128.	.3741
Veney, Wanda M.	Anticompetitive Practices	NJ6264.	2895
Verne, B. Michael	Premerger Notification	H301	.3167
Vieux, Steve	Health Care	NJ7264.	2306
Von Nirschl, David	Compliance	NJ5222.	.3213
Voss, Oscar M.	Mergers IV	NJ5235.	2750
Wait, Amanda.	Mergers III	NJ7172.	2220
Waldeck, Cecelia	Mergers II.	NJ6120.	3669
Wales, David P.	Office of the Director	H374	.3611
Walker, Goldie V.	Mergers IV	NJ5238.	.2919
Wallace, Kari	Mergers I	NJ5108.	3085
Walsh, Kathryn	Premerger Notification	H301	2977
Weiss, James	Mergers I	NJ5108.	3506
Westman-Cherry, Melissa	Anticompetitive Practices	NJ6264.	2338
White, Roxanne	Mergers I	NJ5108.	2954
Whitelaw, James	Office of the Director	H374	.3315
Widnell, Nicholas A.	Mergers IV	NJ5238.	.2138
Wilensky, Steven	Operations	NJ6120.	2650
Wilkinson, Stephanie	Mergers I	NJ5108.	2084
Williams, Jodie	Mergers III	NJ7172A	3667
Wolfe, Jared	Honors Paralegal.	NJ6137.	.3616
Wood, Darcy	Honors Paralegal.	NJ6137.	.3613
Woodard, Carolyn.	Mergers III	NJ7172.	.2706
Woodson, Louise V.	Operations	H383	.3301
Woodward, Mark	Health Care	NJ7264.	2754
Wright, Joshua	Office of the Director	H374	.3118
Zach, Daniel	Mergers III	NJ7172A	.2118

Northeast Region

Fax: (212) 607-2822

Business Calls: (212) 607-2829

Consumer Complaint Calls: (212) 607-2800

NAME	MAIL-DROP	PHONE (212) 607-
Anthony, Barbara	R-NER	2828
Claxton, Charlene.	R-NER	2833
Cohn, Thomas	R-NER	2808
Gordon, Leonard	R-NER	2801
Haq, Nur-ul-	R-NER	2806
Loughnan, Alan	R-NER	2809
Matzkevich, Mazor	R-NER	2821
Platt, Jonathan	R-NER	2819
Raitt, Susan	R-NER	2818
Tran, Jan	R-NER	2811
Zang, Theodore	R-NER	2816

Northwest Region

Fax: (206) 220-6366

Business Calls: (206) 220-6350

Consumer Complaint Calls: (206) 220-6363

NAME	MAIL-DROP	PHONE (206) 220-
Harwood, Charles	R-NWR	4480
Hirschfeld, W. Stuart	R-NWR	4484
Lipinsky, Joseph	R-NWR	4473
Schroeder, Robert	R-NWR	4477
Woods, Shane.	R-NWR	4482

Western Region

San Francisco

Fax: (415) 848-5184

Business Calls: (415) 848-5100

Consumer Complaint Calls: (415) 848-5100

NAME	MAIL-DROP	PHONE (415) 848-
Badger, Linda	R-WRSF5151
Charter, Janice	R-WRSF5115
Dahdouh, Thomas	R-WRSF	5122
Edmonson, Eric	R-WRSF	5179
Gold, Matthew	R-WRSF	5176
Graybill, Dean	R-WRSF	5124
Klurfeld, Jeffrey	R-WRSF	5100
Kundig, Sylvia	R-WRSF	5188
Newman, David	R-WRSF	5123
O'Brien, Kerry	R-WRSF	5189
Rosenthal, Lisa	R-WRSF	5150
Schroeder, Sarah	R-WRSF	5186
Washington, Norris	R-WRSF	5197
Wiegand, John	R-WRSF	5174
Wodinsky, Erika	R-WRSF	5190

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